

Inputs



Human Capital

Our people and the diverse skills and lived experiences they bring

Intellectual Capital

- Our partners & networks
- Our connections to innovators in the field
- Our engagement of community voices

Financial Capital

- The capital we deploy
- The capital we unlock and help others deploy

Cultural Capital

Our Values

Political Capital

Our sway and influence as a trusted partner in VA and nationally

Activities



We **collaborate** with communities, mission-aligned institutions, and businesses to develop and implement community investment ecosystem strategies

We **partner** to create innovative infrastructure to help capital flow more equitably and effectively where it is needed most

We **deploy** catalytic capital to key sectors that address

- Small business
- Housing affordability
- Climate change
- Food systems
- Racial equity

We evaluate the work we do and share what we learn to innovate & advocate for the communities we serve

We examine and adjust our practices & policies regularly to ensure equitable deployment of resources

Outputs



Increased assets and capital are unlocked and committed to place

Increased capacity of entrepreneurs and developers to sustain, augment, or grow their operations

Vital community projects in our key sectors are advanced through direct loans or guarantees that are additive and result in

- Quality jobs
- Affordable housing units
- Creation & expansion of community facilities
- Clean energy generation
- Healthy food infrastructure

Outcomes



Social, physical, and economic environments promote attaining the full potential for health and well-being for all.

- Strong, diversified local economies
- Increased wealth for small business & workers
- Stable & safe housing, transportation, and neighborhoods
- Clean, renewable sources of energy
- Expanded access to healthy foods

Communities have robust, equitable investment ecosystems that are responsive to community needs and opportunities

Impact



Vision

All people and places have the capital and ecosystem partners needed to realize prosperous futures.